

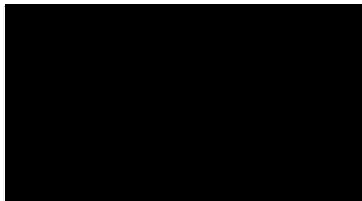
**To:** Poy, Thomas; Bair, Rita; Damato, Nicholas; Shoven, Heather; Deltoral, Miguel; Porter, Andrea  
**Subject:** STPB's recommendation on Flint--financials

This is STPB recommendation to the Front Office on possible use of set-asides to purchase home treatment devices. I told Steve Tom P and I concurred. See highlighted in red below—Flint's poor financial practices. This is what Highland Park was doing, and why they eventually went bankrupt—using water revenues to pay for general public works projects, and not maintaining rates to support O&M of the water system.

Jennifer

**From:** Marquardt, Steve  
**Sent:** Thursday, September 24, 2015 1:39 PM  
**To:** Cossa, Laura  
**Subject:** FW: Flint

Steve Marquardt  
USEPA Region 5



**From:** Baltazar, Debbie  
**Sent:** Thursday, September 24, 2015 1:38 PM  
**To:** Henry, Timothy  
**Cc:** Marquardt, Steve  
**Subject:** Flint

Tim – Here is information regarding use of DWSRF set-asides. We've included information on Flint's financial practices as we think Susan needs to be aware. Perhaps she already knows all this, but I'm not so sure Flint is the community we want to go out on a limb for. At least without a better understanding of where all that money went.

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